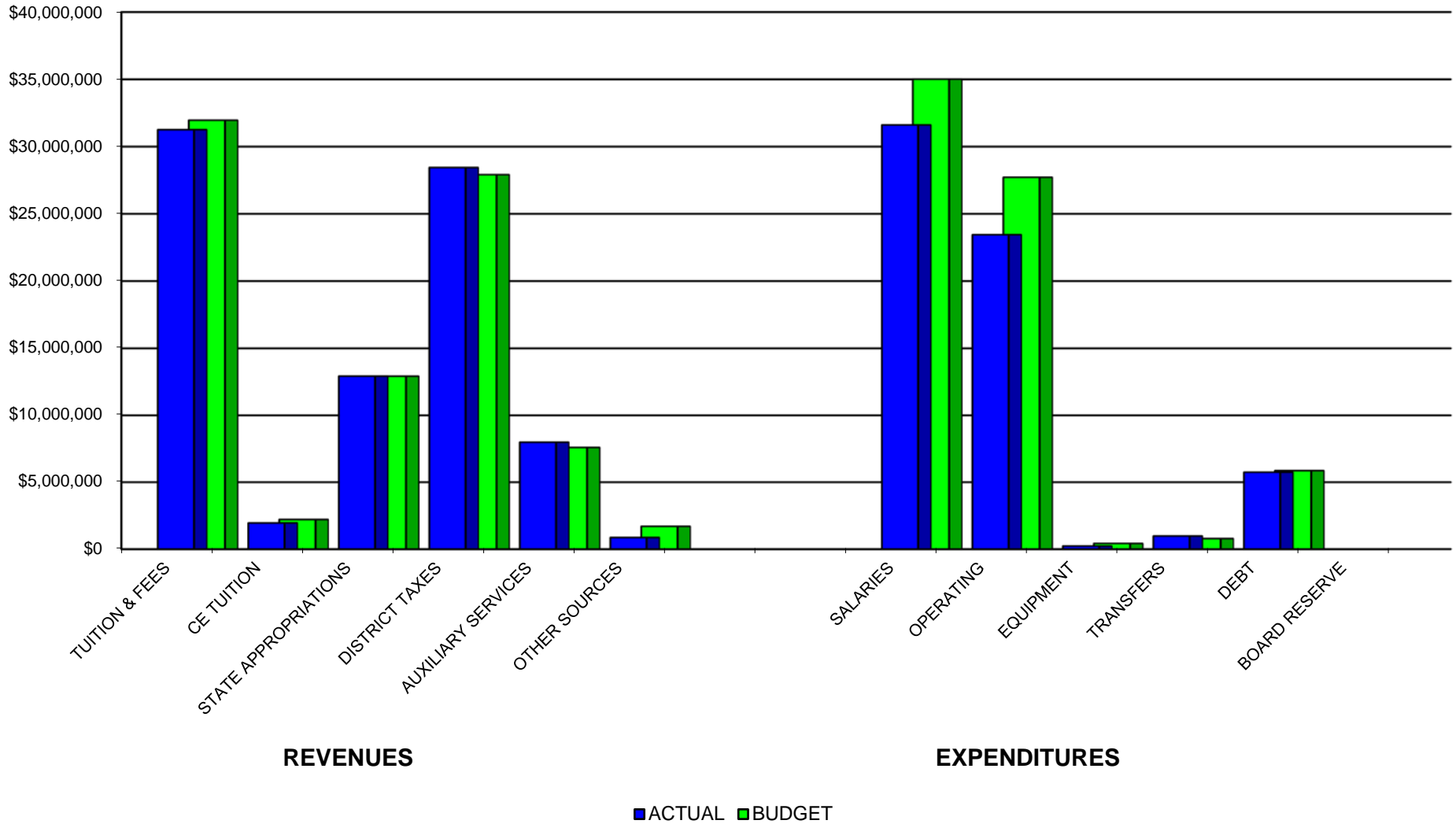




**UNRESTRICTED FUNDS
ACTUAL VS. BUDGET
CUMULATIVE THROUGH
MAY 31, 2021**





ACTUAL VERSUS BUDGET REVENUES AND EXPENDITURES FOR FY 2021

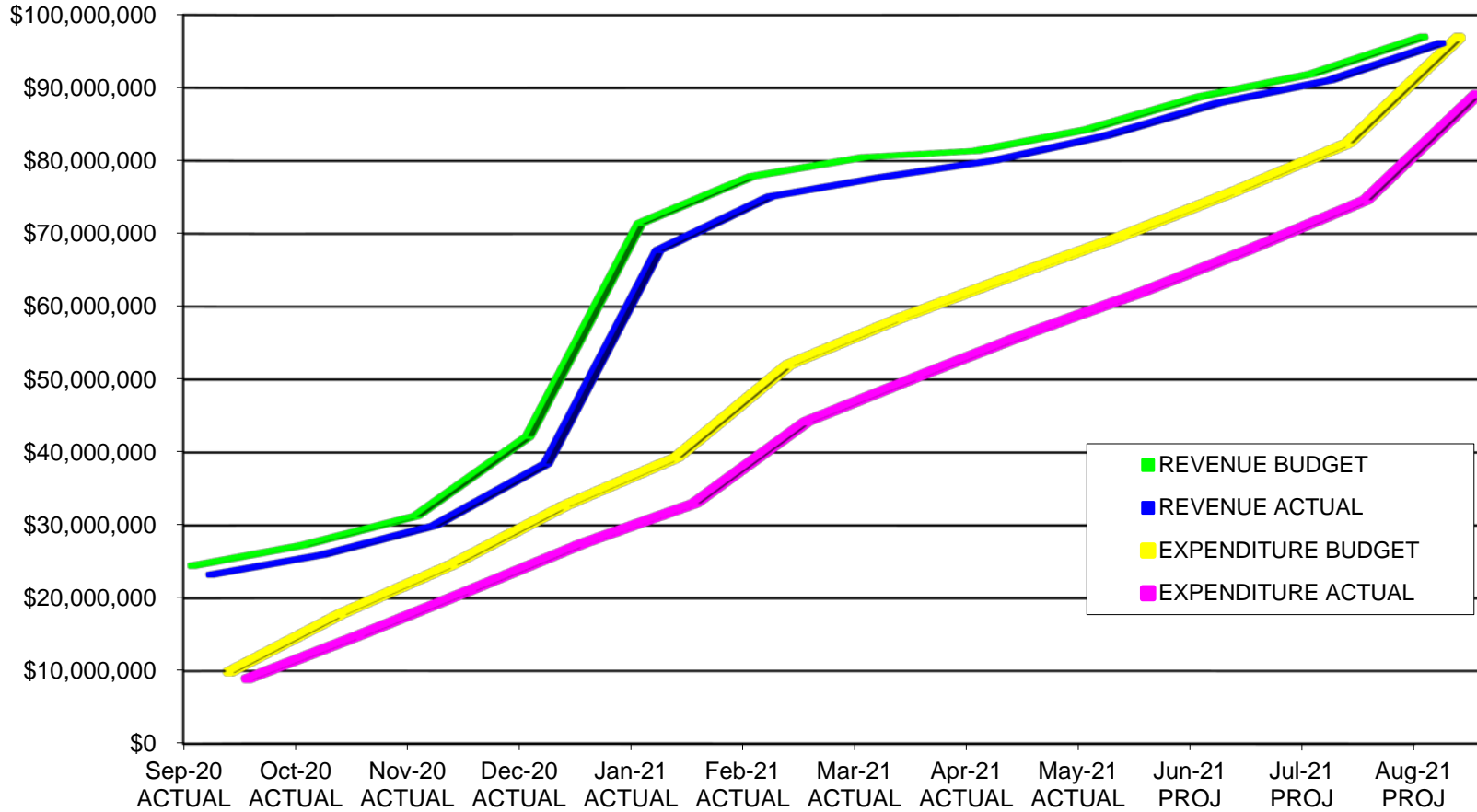
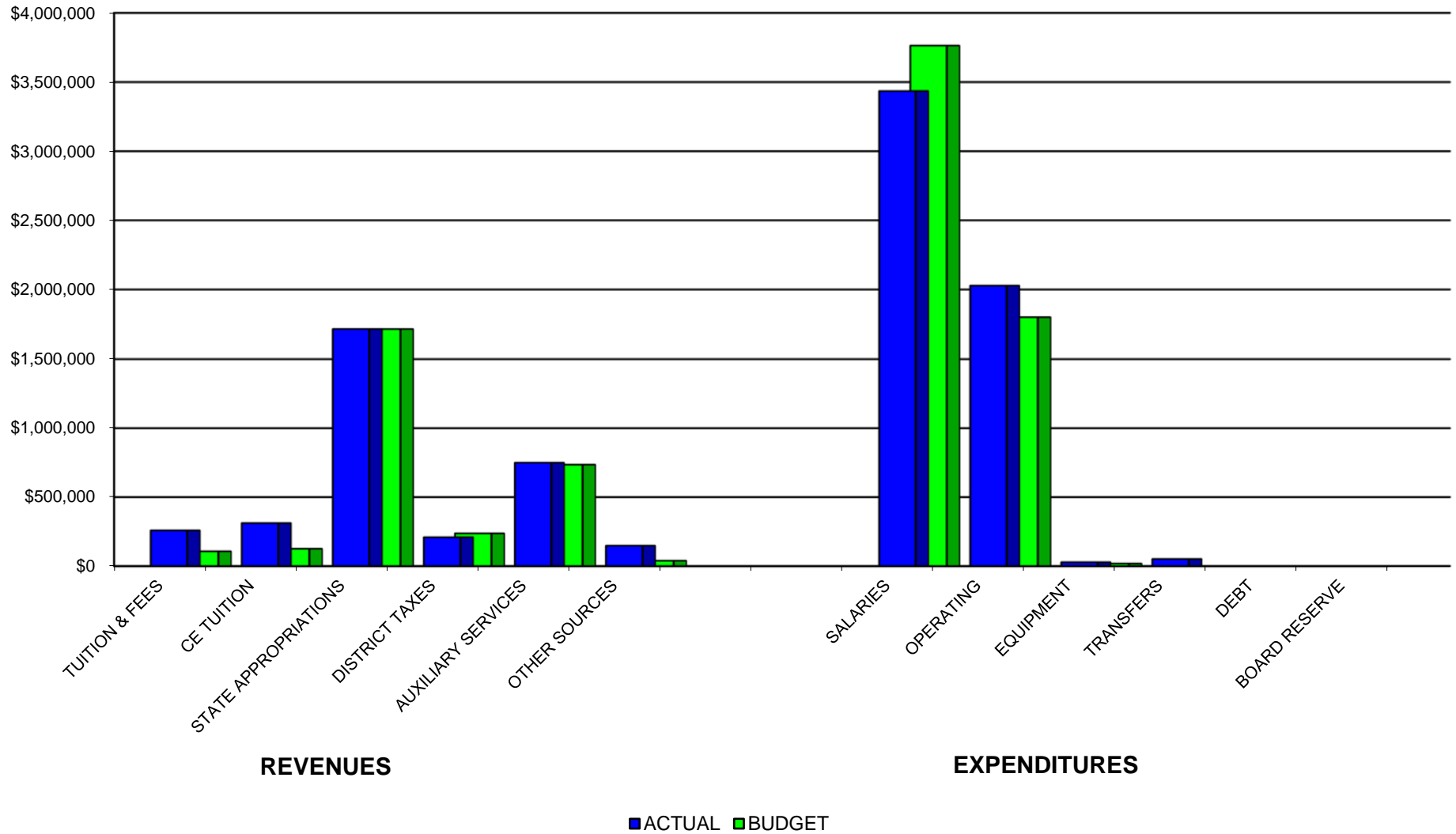


CHART 2

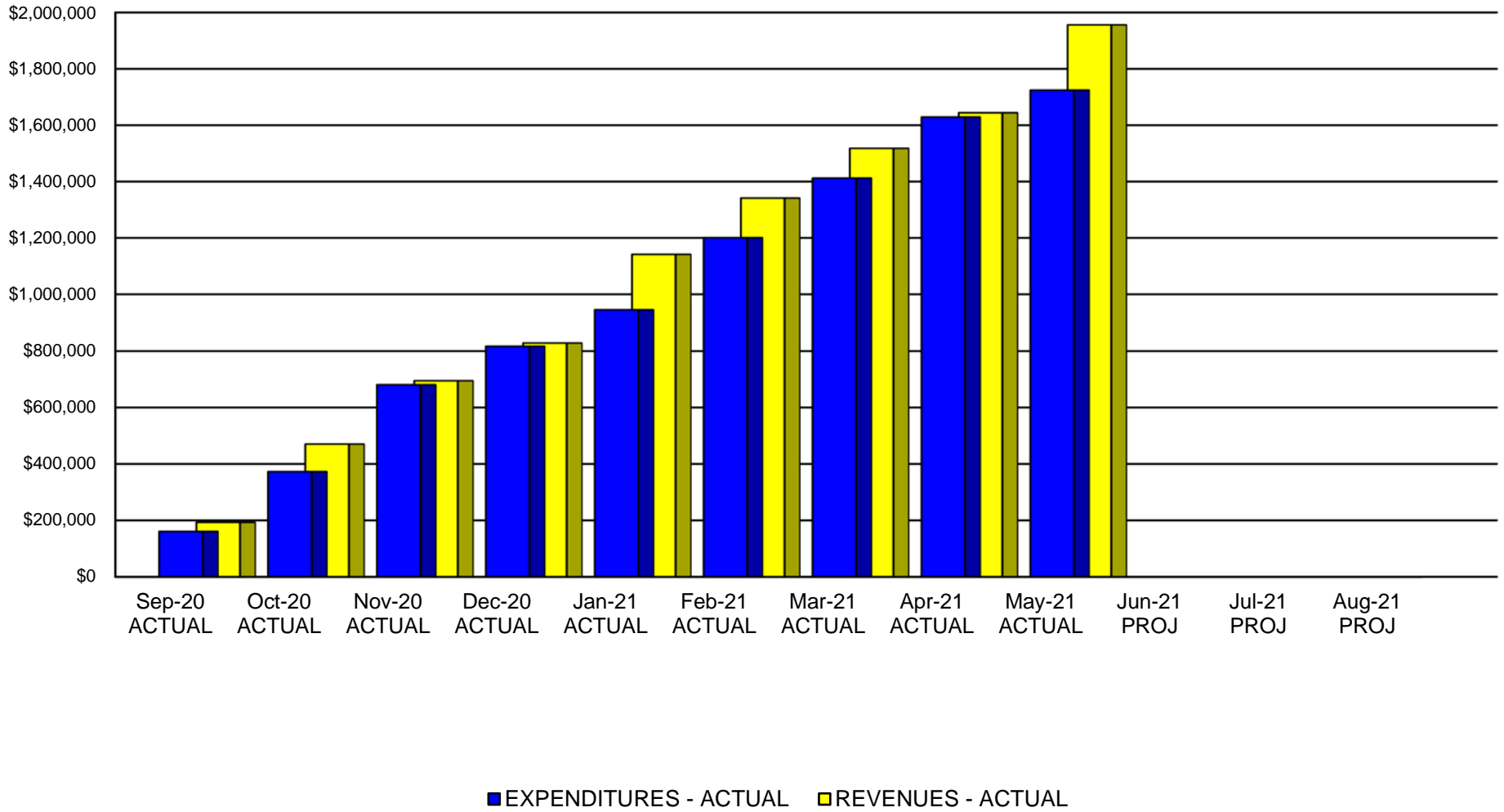


**UNRESTRICTED FUNDS
ACTUAL VS. BUDGET
MONTH ONLY
MAY 31, 2021**



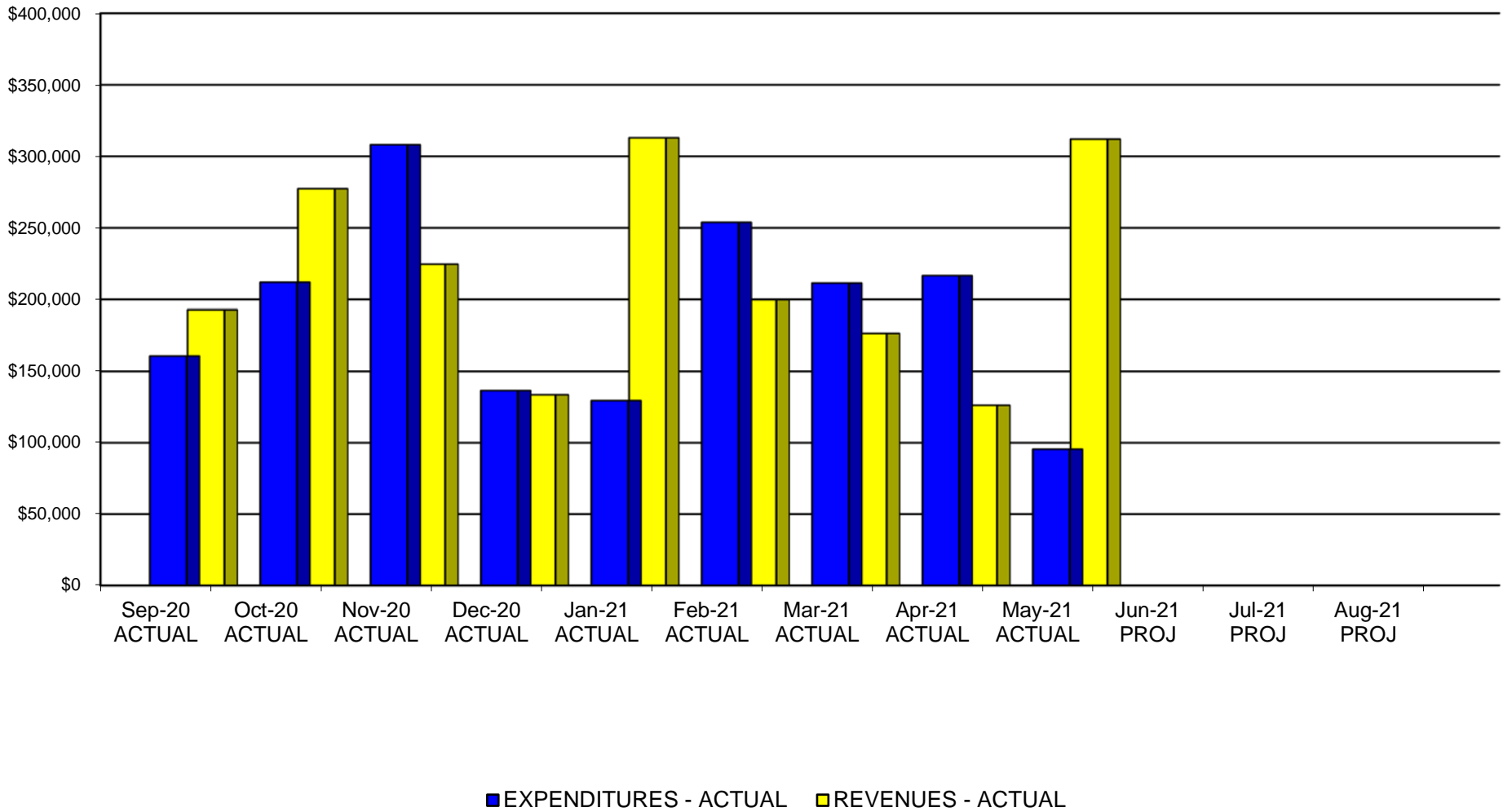


CONTINUING EDUCATION CUMULATIVE THROUGH MAY 31, 2021





CONTINUING EDUCATION MONTH ONLY MAY 31, 2021





**TYLER JUNIOR COLLEGE
BALANCE SHEET ALL FUNDS
May 31, 2021**

| | LAST YEAR AUDITED | LAST YEAR AT 5/31/2020 | CHANGES | CURRENT TOTAL ALL FUNDS | CURRENT UNRESTR. FUNDS | CURRENT RESTRICTED FUNDS | LOAN FUNDS | PLANT FUNDS | AGENCY FUNDS |
|--|-------------------------|------------------------------|-------------|-------------------------------|------------------------------|--------------------------------|---------------|----------------|-----------------|
| ASSETS | | | | | | | | | |
| CASH AND CASH EQUIVALENTS | 34,028,646 | 43,559,130 | (3,868,920) | 39,690,210 | 28,768,097 | 216,738 | 2,215,719 | 6,640,696 | 1,848,960 |
| ACCOUNTS RECEIVABLE | 19,627,512 | 14,947,812 | 588,591 | 15,536,403 | 13,057,165 | 1,371,417 | (8,912) | 763,606 | 353,127 |
| DELINQUENT TAXES RECEIVABLE | 772,779 | 777,622 | (4,843) | 772,779 | 772,779 | - | - | - | - |
| PREPAID & DEFERRED ITEMS | 351,493 | 67,258 | (30,381) | 36,877 | 24,088 | - | - | 12,789 | - |
| CONSTRUCTION IN PROGRESS | 6,394,608 | 1,397,425 | 4,997,183 | 6,394,608 | - | - | - | 6,394,608 | - |
| PROPERTY/PLANT/EQUIPMENT | 195,923,427 | 203,121,688 | (7,198,260) | 195,923,428 | - | - | - | 195,923,428 | - |
| DUE FROM OTHER FUNDS | 8,808,502 | 8,808,502 | - | 8,808,502 | 6,111,004 | - | 2,697,423 | - | 75 |
| DEFERRED OUTFLOWS RELATED to GASB 68 & 75 | 30,743,114 | 31,788,255 | (1,045,141) | 30,743,114 | 30,743,114 | - | - | - | - |
| | 296,650,081 | 304,467,692 | (6,561,771) | 297,905,921 | 79,476,247 | 1,588,155 | 4,904,230 | 209,735,127 | 2,202,162 |
| LIABILITIES | | | | | | | | | |
| ACCOUNTS PAYABLE | 4,420,806 | 949,444 | 405,157 | 1,354,601 | 1,354,601 | - | - | - | - |
| ACCRUED LIABILITIES | 70,657,452 | 63,889,199 | 6,768,253 | 70,657,452 | 70,505,769 | - | - | 151,683 | - |
| FUNDS HELD FOR OTHERS | 1,887,877 | 1,846,089 | 358,152 | 2,204,241 | - | 2,079 | - | - | 2,202,162 |
| BONDS PAYABLE | 116,479,118 | 121,091,195 | (8,617,077) | 112,474,118 | - | - | - | 112,474,118 | - |
| CAPITAL LEASE PAYABLE | 2,819,936 | 2,705,698 | (959,273) | 1,746,425 | - | - | - | 1,746,425 | - |
| NOTE PAYABLE | - | - | 189,974 | 189,974 | - | - | - | 189,974 | - |
| DEFERRED REVENUES | 22,501,890 | 16,097,518 | (2,942,329) | 13,155,189 | 11,499,876 | 1,195,840 | - | 459,473 | - |
| ACCRUED COMPENSABLE ABSENCES | 1,312,728 | 1,377,512 | (64,784) | 1,312,728 | 1,312,728 | - | - | - | - |
| DUE TO OTHER FUNDS | 8,808,502 | 8,808,502 | - | 8,808,502 | 2,781,618 | 92,009 | 5,934,875 | - | - |
| DEFERRED INFLOWS RELATED to GASB 68 & 75 | 22,691,507 | 25,623,336 | (2,931,829) | 22,691,507 | 22,691,507 | - | - | - | - |
| | 251,579,816 | 242,388,493 | (7,793,756) | 234,594,737 | 110,146,099 | 1,289,928 | 5,934,875 | 115,021,673 | 2,202,162 |
| FUND BALANCES | | | | | | | | | |
| FUND BALANCES | 73,420,264 | 72,032,443 | 840,129 | 72,872,572 | (684,736) | 731,204 | (1,030,645) | 73,856,749 | - |
| CHANGE IN FUND BALANCES | (547,692) | 17,849,063 | 391,856 | 18,240,919 | 21,429,996 | (432,977) | - | (2,756,100) | - |
| ADJUSTMENT for GASB 68 PENSION LIABILITY | (9,558,798) | (9,558,798) | - | (9,558,798) | (9,558,798) | - | - | - | - |
| ADJUSTMENT for GASB 75 OPEB LIABILITY | (41,856,314) | (41,856,314) | - | (41,856,314) | (41,856,314) | - | - | - | - |
| NET INVESTMENT IN PLANT | 23,612,805 | 23,612,805 | - | 23,612,805 | - | - | - | 23,612,805 | - |
| | 45,070,265 | 62,079,199 | 1,231,985 | 63,311,184 | (30,669,852) | 298,227 | (1,030,645) | 94,713,454 | - |
| TOTAL LIABILITIES AND FUND BALANCES | 296,650,081 | 304,467,692 | (6,561,771) | 297,905,921 | 79,476,247 | 1,588,155 | 4,904,230 | 209,735,127 | 2,202,162 |



**STATEMENT OF CURRENT FUNDS REVENUES,
EXPENDITURES, AND OTHER CHANGES IN FUND BALANCE**
May 31, 2021
FY 2021

| | LAST YEAR AUDITED | LAST YEAR AT 5/31/2020 | OVER/ (UNDER) | CURRENT TOTAL | CURRENT UNRESTRICTED | CURRENT RESTRICTED | 2021 BUDGET | CURRENT % OF BUDGET | LAST YEAR % ACTUAL |
|-------------------------------------|-------------------------|------------------------------|------------------|--------------------|-------------------------|-----------------------|--------------------|---------------------------|--------------------------|
| REVENUES BY SOURCE | | | | | | | | | |
| TUITION AND FEES | 40,593,704 | 36,630,345 | (996,655) | 35,633,690 | 35,633,690 | - | 40,478,251 | 88.0% | 90.2% |
| WAIVERS AND EXEMPTIONS | (2,885,896) | (2,422,501) | 167,984 | (2,254,517) | (2,254,517) | - | (2,425,313) | 93.0% | 83.9% |
| R2T4 SCHOOL PORTION | (378,930) | (377,903) | 211,429 | (166,474) | (166,474) | - | (331,095) | 50.3% | 99.7% |
| STATE FUNDS | 23,459,720 | 16,936,923 | (31,330) | 16,905,593 | 12,932,073 | 3,973,520 | 24,638,904 | 68.6% | 72.2% |
| DISTRICT TAXES | 27,773,130 | 27,062,482 | 1,381,678 | 28,444,160 | 28,444,160 | - | 28,649,902 | 99.3% | 97.4% |
| FEDERAL GRANTS | 27,350,079 | 24,247,323 | 6,095,299 | 30,342,622 | 75,626 | 30,266,996 | 27,812,037 | 109.1% | 88.7% |
| STATE GRANTS | 1,697,528 | 1,534,988 | 234,903 | 1,769,891 | - | 1,769,891 | 157,155 | 1126.2% | 90.4% |
| PRIVATE GIFTS | 411,805 | 152,240 | 60,895 | 213,135 | - | 213,135 | - | 0.0% | 37.0% |
| AUXILIARY SERVICES | 7,846,760 | 7,195,284 | 797,414 | 7,992,698 | 7,992,698 | - | 7,679,064 | 104.1% | 91.7% |
| OTHER SOURCES | 1,083,245 | 967,728 | (227,468) | 740,260 | 740,260 | - | 1,217,258 | 60.8% | 89.3% |
| TRANSFERS FROM OTHER FUNDS | 4,062,777 | 497,661 | (446,401) | 51,260 | 51,260 | - | 3,659,493 | 1.4% | 12.2% |
| TOTAL | 131,013,922 | 112,424,570 | 7,694,149 | 119,672,318 | 83,448,776 | 36,223,542 | 131,535,656 | 91.0% | 85.8% |
| EXPENDITURES BY FUNCTION | | | | | | | | | |
| INSTRUCTION | 34,961,103 | 26,775,174 | 12,605 | 26,787,779 | 23,787,902 | 2,999,877 | 37,303,374 | 71.8% | 76.6% |
| PUBLIC SERVICE | 466,468 | 340,219 | 414,535 | 754,754 | 8,475 | 746,279 | 1,128,295 | 66.9% | 72.9% |
| ACADEMIC SUPPORT | 3,828,503 | 2,917,438 | (31,571) | 2,885,867 | 2,585,557 | 300,310 | 4,081,282 | 70.7% | 76.2% |
| STUDENT SERVICES | 9,774,948 | 8,095,739 | (823,423) | 7,272,316 | 4,616,431 | 2,655,885 | 9,815,076 | 74.1% | 82.8% |
| INSTITUTIONAL SUPPORT | 25,869,410 | 12,932,653 | 4,354,541 | 17,287,194 | 12,179,005 | 5,108,189 | 24,122,918 | 71.7% | 50.0% |
| PHYSICAL PLANT | 6,140,174 | 3,365,173 | 1,958,936 | 5,324,109 | 5,324,109 | - | 9,960,812 | 53.5% | 54.8% |
| SCHOLARSHIPS | 24,636,798 | 23,501,623 | 1,344,356 | 24,845,979 | - | 24,845,979 | 24,291,484 | 102.3% | 95.4% |
| AUXILIARY SERVICES | 7,205,933 | 7,279,482 | (947,053) | 6,332,429 | 6,332,429 | - | 7,873,203 | 80.4% | 101.0% |
| TRANSFERS-DEBT SERVICE | 12,144,831 | 5,957,348 | (207,663) | 5,749,685 | 5,749,685 | - | 11,959,212 | 48.1% | 49.1% |
| TRANSFERS-OTHER | 5,020,355 | 1,418,372 | 16,845 | 1,435,217 | 1,435,217 | - | 600,000 | 239.2% | 28.3% |
| TRANSFERS TO RESERVES | - | - | - | - | - | - | 400,000 | 0.0% | - |
| TOTAL | 130,048,523 | 92,583,221 | 6,092,108 | 98,675,329 | 62,018,810 | 36,656,519 | 131,535,656 | 75.0% | 71.2% |
| NET INCREASE IN FUND BALANCE | 965,399 | 19,841,349 | 1,602,041 | 20,996,989 | 21,429,966 | (432,977) | - | | |



TYLER JUNIOR COLLEGE
REPORT OF INVESTMENT TRANSACTIONS TO THE BOARD OF TRUSTEES
May 31, 2021

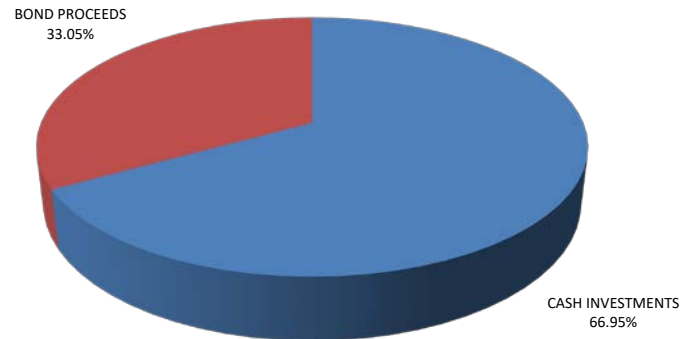
| CASH & SHORT TERM INVESTMENTS | INVESTMENT | | MARKET | | DEPOSITS | INTEREST | WITHDRAWALS | MARKET |
|---|------------|--------|----------------------|----------------------|------------------|------------------------|-------------|----------------------|
| | TYPE | YIELD | VALUE | 9/1/2020 | YTD | YTD | YTD | VALUE |
| | | | | | | | | 05/31/21 |
| CASH IN CHECKING ACCOUNTS | CASH | varies | \$ 8,792,521 | \$ - | \$ - | \$ - | \$ - | \$ 13,180,691 |
| PETTY CASH | CASH | varies | \$ 3,335 | \$ 150 | \$ - | \$ - | \$ - | \$ 3,485 |
| BOARD OF EDUCATION-MAIN | TEXPOOL | 0.02% | \$ 536,202 | \$ 15,450,907 | \$ 633 | \$ (15,513,089) | \$ - | \$ 474,653 |
| TexasTERM POOL ACCOUNT | TexasTERM | 0.03% | \$ 278,000 | \$ - | \$ 165 | \$ - | \$ - | \$ 278,165 |
| SOUTHSIDE INVESTMENT ACCOUNT | MONEY MKT | 0.40% | \$ 368,691 | \$ 58,364,177 | \$ 16,932 | \$ (52,612,632) | \$ - | \$ 6,137,168 |
| CITIZENS 1ST INVESTMENT ACCOUNT | CASH | 0.50% | \$ 2,218,770 | \$ - | \$ 8,355 | \$ - | \$ - | \$ 2,227,125 |
| CITIZENS 1ST MONEY MARKET ACCOUNT | MONEY MKT | 0.03% | \$ 4,266,520 | \$ - | \$ 2,992 | \$ - | \$ - | \$ 4,269,512 |
| SOUTHSIDE DEBT MTN SERIES 2019 | MONEY MKT | 0.40% | \$ 6,066,329 | \$ 14,400,272 | \$ 13,935 | \$ (9,472,147) | \$ - | \$ 11,008,389 |
| SOUTHSIDE DEBT RESERVE FUND SERIES 2013 | MONEY MKT | 0.20% | \$ 427,614 | \$ - | \$ 681 | \$ - | \$ - | \$ 428,295 |
| SOUTHSIDE CD - 90 DAYS | CD | 0.35% | \$ 9,389,139 | \$ - | \$ 16,573 | \$ (9,405,712) | \$ - | \$ (0) |
| SOUTHSIDE CD - 90 DAYS | CD | 0.35% | \$ - | \$ 6,000,000 | \$ 5,153 | \$ (6,005,153) | \$ - | \$ - |
| SERIES 2014 DEBT RESERVE FUND | TEXPOOL | 0.02% | \$ 1,414,971 | \$ - | \$ 778 | \$ - | \$ - | \$ 1,415,749 |
| SERIES 2015 DEBT RESERVE FUND | CASH | 0.20% | \$ 266,554 | \$ - | \$ 425 | \$ - | \$ - | \$ 266,979 |
| TOTAL SHORT TERM FUNDS | | | \$ 34,028,646 | \$ 94,215,505 | \$ 66,622 | \$ (93,008,733) | \$ - | \$ 39,690,210 |
| TOTAL INVESTMENTS ALL FUNDS | | | \$ 34,028,646 | \$ 94,215,505 | \$ 66,622 | \$ (93,008,733) | \$ - | \$ 39,690,210 |

| COMPARATIVE DATA | 6/20/2021 |
|----------------------------------|-----------|
| BARCLAYS AGGREGATE | 1.51% |
| 10 YEAR U.S. TREASURY BOND | 1.48% |
| 5 YEAR U.S. TREASURY BOND | 0.89% |
| SOUTHSIDE BANK PREMIER CHECKING | 0.16% |
| TEXPOOL | 0.02% |
| TexasTERM | 0.03% |
| CERTIFICATES OF DEPOSIT (90 DAY) | 0.12% |
| 90 DAY U.S. TREASURY BILL | 0.04% |

THIS INVESTMENT REPORT IS SUBMITTED BY:

DR. JUAN E. MEJIA, PRESIDENT

SARAH E. VAN CLEEF, VP for FINANCIAL & ADMINISTRATIVE AFFAIRS, CFO



PORTFOLIO ALLOCATION



**FY 2021 MONTHLY BUDGET PROJECTIONS BY OBJECT CATEGORY
UNRESTRICTED FUNDS ONLY**

| | ACTUAL Sep-20 | ACTUAL Oct-20 | ACTUAL Nov-20 | ACTUAL Dec-20 | ACTUAL Jan-21 | ACTUAL Feb-21 | ACTUAL Mar-21 | ACTUAL Apr-21 | ACTUAL May-21 | PROJ Jun-21 | PROJ Jul-21 | PROJ Aug-21 | TOTAL | VARIANCE | 2021 BUDGET 9/1/2020 | 2020 ACTUAL AUDITED |
|-----------------------------|-------------------|--------------------|--------------------|------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|--------------------|----------------------------|---------------------------|
| REVENUES | | | | | | | | | | | | | | | | |
| TUITION | 3,404,959 | (40,560) | (12,444) | (207,836) | 2,935,181 | (41,821) | (35,250) | (127,479) | 29,076 | 394,410 | (60,702) | (17,707) | 6,219,826 | (2,505,297) | 8,725,123 | 6,473,722 |
| FEES | 13,358,968 | 44,134 | (10,637) | 356,529 | 11,374,477 | 18,869 | (21,846) | 2,353 | 229,743 | 1,676,539 | 935,691 | 9,949 | 27,974,769 | 1,799,416 | 26,175,353 | 29,111,442 |
| CE TUITION | 193,005 | 277,378 | 224,585 | 133,672 | 312,945 | 199,817 | 176,530 | 126,307 | 312,044 | 308,282 | 165,445 | 136,238 | 2,566,249 | (255,104) | 2,821,353 | 1,743,714 |
| STATE CONTRACTS | 2,170,322 | 2,170,321 | 1,718,286 | 1,718,286 | 0 | 0 | 1,718,286 | 1,718,286 | 1,718,286 | 1,717,733 | 1,717,733 | 1,717,733 | 18,085,271 | 3,877 | 18,081,394 | 18,086,935 |
| DISTRICT TAXES | 69,940 | 115,848 | 1,599,142 | 4,913,840 | 9,105,160 | 5,563,029 | 611,906 | 307,642 | 162,156 | 290,688 | 202,693 | 111,086 | 23,053,129 | (322,482) | 23,375,611 | 21,915,372 |
| MAINTENANCE TAX NOTES & INS | 18,616 | 28,451 | 451,417 | 1,310,682 | 2,347,488 | 1,592,927 | 127,389 | 71,388 | 47,139 | 63,755 | 47,857 | 22,158 | 6,129,267 | 854,976 | 5,274,291 | 5,857,758 |
| FEDERAL GRANTS | 9,241 | 1,825 | 3,689 | 3,536 | 6,562 | 26,616 | 16,112 | 4,434 | 3,611 | 0 | 0 | 0 | 75,626 | 75,626 | 0 | 143,356 |
| AUXILIARY SERVICES | 3,888,100 | (3,027) | 20,084 | 232,536 | 3,063,271 | (50,464) | 39,448 | 52,722 | 750,028 | (6,502) | 68,535 | 14,633 | 8,069,363 | 390,299 | 7,679,064 | 7,846,760 |
| OTHER SOURCES | 119,244 | 160,982 | (3,941) | 27,026 | 120,109 | 66,077 | 33,149 | 73,134 | 144,480 | 30,646 | 38,218 | 70,177 | 879,302 | (337,956) | 1,217,258 | 1,083,245 |
| TRANSFERS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,260 | 0 | 0 | 0 | 3,036,306 | 3,087,566 | (571,927) | 3,659,493 | 4,062,777 |
| | 23,232,395 | 2,755,352 | 3,990,181 | 8,488,271 | 29,265,193 | 7,375,050 | 2,665,724 | 2,280,047 | 3,396,563 | 4,475,551 | 3,115,469 | 5,100,572 | 96,140,369 | (868,571) | 97,008,940 | 96,325,081 |
| EXPENDITURES | | | | | | | | | | | | | | | | |
| FACULTY SALARIES | 1,541,949 | 1,561,515 | 1,640,229 | 1,570,201 | 1,525,925 | 1,546,894 | 1,552,390 | 1,509,995 | 1,520,321 | 1,587,710 | 1,621,606 | 1,601,947 | 18,780,681 | (480,819) | 19,261,500 | 18,556,488 |
| PART TIME FACULTY | 241,912 | 292,587 | 275,941 | 277,905 | 32,122 | 226,696 | 251,112 | 490,436 | 9,033 | 18,900 | 12,661 | 22,368 | 2,151,672 | (311,330) | 2,463,002 | 2,175,307 |
| CE FACULTY | 20,708 | 19,448 | 17,863 | 1,420 | 2,915 | 11,821 | 18,678 | 0 | 27,843 | 20,629 | 21,724 | 14,348 | 177,398 | (85,665) | 263,063 | 189,059 |
| FACULTY SUBSTITUTION | 4,759 | 2,977 | 6,407 | 4,065 | 1,691 | 3,715 | 1,447 | 3,257 | 1,822 | 191 | 1,055 | 2,414 | 33,800 | 8,800 | 25,000 | 21,466 |
| FACULTY OVERLOADS | 216,717 | 236,600 | 303,262 | 307,640 | 118,278 | 197,468 | 203,468 | 271,711 | 276,933 | 0 | 261 | 196 | 2,132,533 | (18,012) | 2,150,545 | 2,078,666 |
| SUMMER FACULTY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94,782 | 447,601 | 385,794 | 928,177 | 0 | 928,177 | 907,932 |
| STUDENT WAGES | 31,108 | 40,256 | 28,938 | 11,900 | 21,898 | 25,131 | 33,865 | 0 | 46,761 | 8,500 | 8,521 | 12,473 | 269,351 | (216,180) | 485,531 | 390,433 |
| ADMIN & PROF SALARIES | 991,184 | 989,083 | 1,046,719 | 966,331 | 971,250 | 948,127 | 978,515 | 920,712 | 994,458 | 1,115,201 | 1,160,901 | 1,138,711 | 12,221,193 | (1,243,394) | 13,464,587 | 11,912,370 |
| SUPPORT STAFF | 394,569 | 398,461 | 431,559 | 389,007 | 399,457 | 385,626 | 399,264 | 292,980 | 443,614 | 445,273 | 463,771 | 434,508 | 4,878,089 | (631,991) | 5,510,080 | 4,989,715 |
| OTHER SALARIES | 44,129 | 48,696 | 68,333 | 56,826 | 68,420 | 91,437 | 101,667 | 84,208 | 114,489 | 92,189 | 137,366 | 182,987 | 1,090,747 | (428,205) | 1,518,952 | 855,972 |
| BENEFITS | 860,605 | 841,930 | 930,556 | 868,071 | 768,558 | 836,235 | 839,611 | 850,731 | 941,410 | 1,038,375 | 1,052,959 | 1,024,068 | 10,853,109 | (1,101,976) | 11,955,085 | 15,365,315 |
| CE CONTRACT INSTRUCTION | 77,968 | 106,996 | 216,934 | 48,028 | 45,289 | 170,340 | 138,988 | 174,538 | 929 | 65,342 | 274,844 | 69,227 | 1,389,424 | (30,119) | 1,419,543 | 900,315 |
| COPIER/TELEPHONE/POSTAGE | 73,595 | 22,366 | 47,821 | 40,055 | 79,867 | 36,548 | 43,099 | 62,532 | 31,406 | 72,646 | 39,097 | 112,238 | 661,269 | (114,032) | 775,301 | 772,284 |
| PROPERTY INSURANCE | 621,013 | 5,000 | 0 | 0 | 0 | 0 | 50,000 | 1,899 | 50,000 | 0 | 0 | 57 | 727,969 | 127,969 | 600,000 | 553,568 |
| REPAIRS | 14,883 | 48,142 | 61,878 | 43,950 | 48,008 | 33,351 | 128,548 | 162,349 | (45,077) | 73,828 | 113,877 | 389,696 | 1,073,433 | (194,510) | 1,267,943 | 708,633 |
| INSTR SUPPLIES | 23,989 | 59,078 | 61,684 | 33,465 | 52,507 | 54,705 | 33,322 | 61,447 | 48,810 | 47,869 | 55,516 | 163,871 | 696,263 | (44,259) | 740,522 | 629,320 |
| OTHER SUPPLIES | 55,053 | 58,492 | 90,784 | 61,277 | 84,030 | 21,208 | 79,227 | 108,936 | 78,758 | 100,637 | 160,229 | 260,681 | 1,159,313 | (165,359) | 1,324,672 | 1,284,384 |
| TRAVEL | 1,224 | 7,537 | 5,164 | 11,450 | 8,515 | 13,431 | 27,938 | 68,647 | 160,012 | 736 | 5,386 | 6,282 | 316,322 | (411,267) | 727,589 | 531,047 |
| PROF DEVELOPMENT | 4,253 | 7,225 | 7,013 | 3,501 | 9,679 | 750 | 1,828 | 19,369 | 16,533 | 32,664 | 20,372 | 78,625 | 201,813 | (40,397) | 242,210 | 179,668 |
| UTILITIES | 37,744 | 186,807 | 179,836 | 160,240 | 192,781 | 164,193 | 103,784 | 258,343 | 198,989 | 221,014 | 270,094 | 523,739 | 2,497,563 | (644,337) | 3,141,900 | 2,101,370 |
| PERFORMANCE GRANTS | 1,089,108 | 40,573 | 14,529 | 743,834 | 393,974 | 36,098 | 38,370 | 28,708 | 7,603 | 16,137 | 65,507 | 75,179 | 2,549,620 | (151,078) | 2,700,698 | 2,508,530 |
| TAX COLLECTION | 107,590 | 0 | 0 | 190,977 | 0 | 0 | 112,499 | 0 | 104,657 | 16,785 | 0 | 0 | 532,508 | (37,492) | 570,000 | 504,988 |
| ADVERTISING | 4,665 | 43,610 | 62,746 | 59,540 | 36,165 | 66,317 | 26,639 | 54,189 | 49,568 | 76,755 | 44,862 | 276,861 | 801,916 | 46,327 | 755,589 | 736,613 |
| SPECIAL EVENTS | 9,509 | 13,936 | 27,044 | 25,077 | 9,236 | 8,956 | 69,624 | 40,949 | 52,440 | 36,874 | 47,469 | 62,050 | 403,163 | (175,839) | 579,002 | 572,352 |
| HOUSING MEALS | 306,348 | 540,779 | 221,441 | 147,250 | 266,199 | 70,543 | 479,555 | 211,113 | 0 | 51,494 | 20,593 | 237,924 | 2,553,239 | 100,739 | 2,452,500 | 1,920,303 |
| TPEG GRANTS | 240,629 | (7,914) | 113,731 | 68,634 | 14,261 | (2,151) | (308) | 20,372 | 6,722 | 278 | (2,247) | (95) | 451,912 | (48,088) | 500,000 | 487,081 |
| OTHER OPERATING | 954,361 | 428,366 | 381,875 | 271,767 | 324,492 | 416,564 | 390,364 | 387,055 | 430,080 | 471,795 | 368,603 | 853,771 | 5,679,093 | (1,386,602) | 7,065,695 | 7,052,023 |
| EQUIPMENT | 9,511 | 19,108 | 2,625 | 4,362 | 25,555 | 50,094 | 41,609 | 49,230 | 28,026 | 107,643 | 77,165 | 173,319 | 588,247 | (193,381) | 781,628 | 361,774 |
| TRANSFERS | 906,600 | 6,197 | 0 | 6,959 | 0 | 56,036 | 56,710 | (102,520) | 51,260 | 192,863 | 0 | 0 | 1,174,105 | 194,691 | 979,414 | 4,533,274 |
| DEBT SERVICE | 0 | 0 | 0 | 0 | 0 | 5,749,685 | 0 | 0 | 0 | 0 | 0 | 6,092,915 | 11,842,600 | (116,612) | 11,959,212 | 12,144,831 |
| BOARD RESERVE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 400,000 | 0 | 400,000 | 0 |
| | 8,885,683 | 6,017,851 | 6,244,912 | 6,373,732 | 5,501,072 | 11,219,818 | 6,201,813 | 6,031,186 | 5,542,743 | 6,094,981 | 6,506,579 | 14,596,155 | 89,216,524 | (7,792,416) | 97,008,940 | 95,925,081 |
| NET REVENUE/EXPENSE | 14,346,712 | (3,262,499) | (2,254,731) | 2,114,539 | 23,764,121 | (3,844,768) | (3,536,089) | (3,751,139) | (2,146,180) | (1,619,429) | (3,391,109) | (9,495,583) | 6,923,844 | 6,923,844 | 0 | 400,000 |



**FY 2021 CUMULATIVE BUDGET PROJECTIONS BY OBJECT CATEGORY
UNRESTRICTED FUNDS ONLY**

| | ACTUAL Sep-20 | ACTUAL Oct-20 | ACTUAL Nov-20 | ACTUAL Dec-20 | ACTUAL Jan-21 | ACTUAL Feb-21 | ACTUAL Mar-21 | ACTUAL Apr-21 | ACTUAL May-21 | PROJ Jun-21 | PROJ Jul-21 | PROJ Aug-21 | VARIANCE | 2021 BUDGET 9/1/2020 | 2020 ACTUAL AUDITED |
|-----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|--------------------|----------------------------|---------------------------|
| REVENUES | | | | | | | | | | | | | | | |
| TUITION | 3,404,959 | 3,364,399 | 3,351,955 | 3,144,119 | 6,079,300 | 6,037,479 | 6,002,229 | 5,874,750 | 5,903,826 | 6,298,236 | 6,237,534 | 6,219,826 | (2,505,297) | 8,725,123 | 6,473,722 |
| FEES | 13,358,968 | 13,403,102 | 13,392,465 | 13,748,994 | 25,123,471 | 25,142,340 | 25,120,494 | 25,122,847 | 25,352,590 | 27,029,129 | 27,964,820 | 27,974,769 | 1,799,416 | 26,175,353 | 29,111,442 |
| CONT EDUCATION | 193,005 | 470,383 | 694,968 | 828,640 | 1,141,585 | 1,341,402 | 1,517,932 | 1,644,239 | 1,956,283 | 2,264,565 | 2,430,010 | 2,566,249 | (255,104) | 2,821,353 | 1,743,714 |
| STATE CONTRACTS | 2,170,322 | 4,340,643 | 6,058,929 | 7,777,215 | 7,777,215 | 7,777,215 | 9,495,501 | 11,213,787 | 12,932,073 | 14,649,806 | 16,367,538 | 18,085,271 | 3,877 | 18,081,394 | 18,086,935 |
| DISTRICT TAXES | 69,940 | 185,788 | 1,784,930 | 6,698,770 | 15,803,930 | 21,366,959 | 21,978,865 | 22,286,507 | 22,448,663 | 22,739,351 | 22,942,043 | 23,053,129 | (322,482) | 23,375,611 | 21,915,372 |
| MAINTENANCE TAX NOTES & INS | 18,616 | 47,067 | 498,484 | 1,809,166 | 4,156,654 | 5,749,581 | 5,876,970 | 5,948,358 | 5,995,497 | 6,059,252 | 6,107,110 | 6,129,267 | 854,976 | 5,274,291 | 5,857,758 |
| FEDERAL GRANTS | 9,241 | 11,066 | 14,755 | 18,291 | 24,853 | 51,469 | 67,581 | 72,015 | 75,626 | 75,626 | 75,626 | 75,626 | 75,626 | 0 | 143,356 |
| AUXILIARY SERVICES | 3,888,100 | 3,885,073 | 3,905,157 | 4,137,693 | 7,200,964 | 7,150,500 | 7,189,948 | 7,242,670 | 7,992,698 | 7,986,196 | 8,054,731 | 8,069,363 | 390,299 | 7,679,064 | 7,846,760 |
| OTHER SOURCES | 119,244 | 280,226 | 276,285 | 303,311 | 423,420 | 489,497 | 522,646 | 595,780 | 740,260 | 770,906 | 809,125 | 879,302 | (337,956) | 1,217,258 | 1,083,245 |
| TRANSFERS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,260 | 51,260 | 51,260 | 51,260 | 3,087,566 | (571,927) | 3,659,493 | 4,062,777 |
| | 23,232,395 | 25,987,747 | 29,977,928 | 38,466,199 | 67,731,392 | 75,106,442 | 77,772,166 | 80,052,213 | 83,448,776 | 87,924,327 | 91,039,797 | 96,140,369 | (868,571) | 97,008,940 | 96,325,081 |
| EXPENDITURES | | | | | | | | | | | | | | | |
| FACULTY SALARIES | 1,541,949 | 3,103,464 | 4,743,693 | 6,313,894 | 7,839,819 | 9,386,713 | 10,939,103 | 12,449,098 | 13,969,419 | 15,557,129 | 17,178,735 | 18,780,681 | (480,819) | 19,261,500 | 18,556,488 |
| PART TIME FACULTY | 241,912 | 534,499 | 810,440 | 1,088,345 | 1,120,467 | 1,347,163 | 1,598,275 | 2,088,711 | 2,097,744 | 2,116,644 | 2,129,304 | 2,151,672 | (311,330) | 2,463,002 | 2,175,307 |
| CE FACULTY | 20,708 | 40,156 | 58,019 | 59,439 | 62,354 | 74,175 | 92,853 | 92,853 | 120,696 | 141,325 | 163,050 | 177,398 | (85,665) | 263,063 | 189,059 |
| FACULTY SUBSTITUTION | 4,759 | 7,736 | 14,143 | 18,208 | 19,899 | 23,614 | 25,061 | 28,318 | 30,140 | 30,331 | 31,386 | 33,800 | 8,800 | 25,000 | 21,466 |
| FACULTY OVERLOADS | 216,717 | 453,317 | 756,579 | 1,064,219 | 1,182,497 | 1,379,965 | 1,583,433 | 1,855,144 | 2,132,077 | 2,132,077 | 2,132,338 | 2,132,533 | (18,012) | 2,150,545 | 2,078,666 |
| SUMMER FACULTY | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94,782 | 542,383 | 928,177 | 0 | 928,177 | 907,932 |
| STUDENT WAGES | 31,108 | 71,364 | 100,302 | 112,202 | 134,100 | 159,231 | 193,096 | 193,096 | 239,857 | 248,357 | 256,878 | 269,351 | (216,180) | 485,531 | 390,433 |
| ADMIN & PROF SALARIES | 991,184 | 1,980,267 | 3,026,986 | 3,993,317 | 4,964,567 | 5,912,694 | 6,891,209 | 7,811,921 | 8,806,379 | 9,921,580 | 11,082,481 | 12,221,193 | (1,243,394) | 13,464,587 | 11,912,370 |
| SUPPORT STAFF | 394,569 | 793,030 | 1,224,589 | 1,613,596 | 2,013,053 | 2,398,679 | 2,797,943 | 3,090,923 | 3,534,537 | 3,979,810 | 4,443,581 | 4,878,089 | (631,991) | 5,510,080 | 4,989,715 |
| OTHER SALARIES | 44,129 | 92,825 | 161,158 | 217,984 | 286,404 | 377,841 | 479,508 | 563,716 | 678,205 | 770,394 | 907,760 | 1,090,747 | (428,205) | 1,518,952 | 855,972 |
| BENEFITS | 860,605 | 1,702,535 | 2,633,091 | 3,501,162 | 4,269,720 | 5,105,955 | 5,945,566 | 6,796,297 | 7,737,707 | 8,776,082 | 9,829,041 | 10,853,109 | (1,101,976) | 11,955,085 | 15,365,315 |
| CE CONTRACT INSTRUCTION | 77,968 | 184,964 | 401,898 | 449,926 | 495,215 | 665,555 | 804,543 | 979,081 | 980,010 | 1,045,352 | 1,320,196 | 1,389,424 | (30,119) | 1,419,543 | 900,315 |
| COPIER/TELEPHONE/POSTAGE | 73,595 | 95,961 | 143,782 | 183,837 | 263,704 | 300,252 | 343,351 | 405,883 | 437,289 | 509,935 | 549,031 | 661,269 | (114,032) | 775,301 | 772,284 |
| PROPERTY INSURANCE | 621,013 | 626,013 | 626,013 | 626,013 | 626,013 | 626,013 | 676,013 | 677,912 | 727,912 | 727,912 | 727,912 | 727,969 | 127,969 | 600,000 | 553,568 |
| REPAIRS | 14,883 | 63,025 | 124,903 | 168,853 | 216,861 | 250,212 | 378,760 | 541,109 | 496,032 | 569,860 | 683,737 | 1,073,433 | (194,510) | 1,267,943 | 708,633 |
| INSTR SUPPLIES | 23,989 | 83,067 | 144,751 | 178,216 | 230,723 | 285,428 | 318,750 | 380,197 | 429,007 | 476,876 | 532,392 | 696,263 | (44,259) | 740,522 | 629,320 |
| OTHER SUPPLIES | 55,053 | 113,545 | 204,329 | 265,606 | 349,636 | 370,844 | 450,071 | 559,007 | 637,765 | 738,402 | 898,631 | 1,159,313 | (165,359) | 1,324,672 | 1,284,384 |
| TRAVEL | 1,224 | 8,761 | 13,925 | 25,375 | 33,890 | 47,321 | 75,259 | 143,906 | 303,918 | 304,654 | 310,040 | 316,322 | (411,267) | 727,589 | 531,047 |
| PROF DEVELOPMENT | 4,253 | 11,478 | 18,491 | 21,992 | 31,671 | 32,421 | 34,249 | 53,618 | 70,151 | 102,815 | 123,188 | 201,813 | (40,397) | 242,210 | 179,668 |
| UTILITIES | 37,744 | 224,551 | 404,387 | 564,627 | 757,408 | 921,601 | 1,025,385 | 1,283,728 | 1,482,717 | 1,703,731 | 1,973,824 | 2,497,563 | (644,337) | 3,141,900 | 2,101,370 |
| PERFORMANCE GRANTS | 1,089,108 | 1,129,681 | 1,144,210 | 1,888,044 | 2,282,018 | 2,318,116 | 2,356,486 | 2,385,194 | 2,392,797 | 2,408,934 | 2,474,441 | 2,549,620 | (151,078) | 2,700,698 | 2,508,530 |
| TAX COLLECTION | 107,590 | 107,590 | 107,590 | 298,567 | 298,567 | 298,567 | 411,066 | 411,066 | 411,066 | 515,723 | 532,508 | 532,508 | (37,492) | 570,000 | 504,988 |
| ADVERTISING | 4,665 | 48,275 | 111,021 | 170,561 | 206,726 | 273,043 | 299,682 | 353,871 | 403,439 | 480,194 | 525,055 | 801,916 | 46,327 | 755,589 | 736,613 |
| SPECIAL EVENTS | 9,509 | 23,445 | 50,489 | 75,566 | 84,802 | 93,758 | 163,382 | 204,331 | 256,771 | 293,645 | 341,114 | 403,163 | (175,839) | 579,002 | 572,352 |
| HOUSING MEALS | 306,348 | 847,127 | 1,068,568 | 1,215,818 | 1,482,017 | 1,552,560 | 2,032,115 | 2,243,228 | 2,243,228 | 2,294,722 | 2,315,315 | 2,553,239 | 100,739 | 2,452,500 | 1,920,303 |
| TPEG GRANTS | 240,629 | 232,715 | 346,446 | 415,080 | 429,341 | 427,190 | 426,882 | 447,254 | 453,976 | 454,254 | 452,007 | 451,912 | (48,088) | 500,000 | 487,081 |
| OTHER OPERATING | 954,361 | 1,382,727 | 1,764,602 | 2,036,369 | 2,360,861 | 2,777,425 | 3,167,789 | 3,554,844 | 3,984,924 | 4,456,719 | 4,825,322 | 5,679,093 | (1,386,602) | 7,065,695 | 7,052,023 |
| EQUIPMENT | 9,511 | 28,619 | 31,244 | 35,606 | 61,161 | 111,255 | 152,864 | 202,094 | 230,120 | 337,763 | 414,928 | 588,247 | (193,381) | 781,628 | 361,774 |
| TRANSFERS | 906,600 | 912,797 | 912,797 | 919,756 | 919,756 | 975,792 | 1,032,502 | 929,982 | 981,242 | 1,174,105 | 1,174,105 | 1,174,105 | 194,691 | 979,414 | 4,533,274 |
| DEBT SERVICE | 0 | 0 | 0 | 0 | 0 | 5,749,685 | 5,749,685 | 5,749,685 | 5,749,685 | 5,749,685 | 5,749,685 | 11,842,600 | (116,612) | 11,959,212 | 12,144,831 |
| BOARD RESERVE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400,000 | 0 | 400,000 | 0 |
| | 8,885,683 | 14,903,534 | 21,148,446 | 27,522,178 | 33,023,250 | 44,243,068 | 50,444,881 | 56,476,067 | 62,018,810 | 68,113,791 | 74,620,369 | 89,216,524 | (7,792,416) | 97,008,940 | 95,925,081 |
| NET REVENUE/EXPENSE | 14,346,712 | 11,084,213 | 8,829,482 | 10,944,021 | 34,708,142 | 30,863,374 | 27,327,285 | 23,576,146 | 21,429,966 | 19,810,537 | 16,419,427 | 6,923,844 | 6,923,844 | 0 | 400,000 |



**FY 2020 MONTHLY BUDGET PROJECTIONS BY OBJECT CATEGORY
CONTINUING EDUCATION**

| | ACTUAL Sep-20 | ACTUAL Oct-20 | ACTUAL Nov-20 | ACTUAL Dec-20 | ACTUAL Jan-21 | ACTUAL Feb-21 | ACTUAL Mar-21 | ACTUAL Apr-21 | ACTUAL May-21 | PROJ Jun-21 | PROJ Jul-21 | PROJ Aug-21 | TOTAL | VARIANCE | 2021 BUDGET 9/1/2018 | 2020 ACTUAL AUDITED |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|----------------|----------------|----------------|-----------------|----------------------------|---------------------------|
| REVENUES | | | | | | | | | | | | | | | | |
| CORPORATE TRAIN TUITION FUNDED | 17,779 | 47,037 | 18,284 | 2,058 | 27,365 | 49,650 | 8,980 | 10,283 | 46,022 | 0 | 0 | 0 | 227,458 | (236,952) | 245,932 | 191,481 |
| CORPORATE NON-FUNDED | 6,156 | 5,977 | (1,274) | 6,496 | 950 | 432 | 101 | 890 | 551 | 0 | 0 | 0 | 20,279 | (14,406) | 14,507 | 12,358 |
| CORPORATE FEES NON-FUNDED | 47,268 | 43,805 | 8,749 | 45,583 | 13,057 | 22,006 | 5,399 | 23,987 | 3,135 | 0 | 0 | 0 | 212,989 | (575,956) | 581,355 | 281,882 |
| CORPORATE TRAIN FEES FUNDED | 24,999 | 51,993 | 140,234 | 6,599 | 52,372 | 52,276 | 14,706 | 20,193 | 90,220 | 0 | 0 | 0 | 453,592 | (404,784) | 419,490 | 411,812 |
| CE TUITION FUNDED | 15,259 | 1,370 | (2,229) | 4,303 | 13,159 | 4,599 | 10,119 | 2,048 | 6,886 | 0 | 0 | 0 | 55,514 | (162,451) | 172,570 | 93,730 |
| CE TUITION NON-FUNDED | 2,410 | 643 | 57 | 2,285 | 44,743 | 2,075 | 792 | 600 | 4,303 | 0 | 0 | 0 | 57,908 | (432,732) | 433,524 | 172,628 |
| CE FEES FUNDED | 11,408 | 1,181 | (631) | 3,040 | 21,134 | 3,259 | 8,074 | 2,848 | 5,068 | 0 | 0 | 0 | 55,381 | (173,377) | 181,451 | 108,651 |
| CE FEES NON-FUNDED | 4,267 | 725 | 268 | 1,338 | 21,408 | 1,565 | 912 | 892 | 1,748 | 0 | 0 | 0 | 33,123 | (146,909) | 147,821 | 88,408 |
| CE INDIRECT COST REVENUE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CE GIFT CERTIFICATE REVENUE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| CE DISCOUNTS | (275) | (825) | (225) | (625) | 0 | (350) | (175) | (125) | 0 | 0 | 0 | 0 | (2,600) | 4,177 | (4,352) | (3,475) |
| CE - WAIVERS AND EXEMPTIONS | (1,928) | 1,000 | 0 | 0 | (1,049) | (3,661) | 2,456 | 125 | 145 | 0 | 0 | 0 | (2,912) | 20,812 | (18,356) | (14,769) |
| DANCEFEST | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TABI RENT | 8,062 | 9,272 | 9,272 | 7,755 | 7,366 | 7,366 | 6,966 | 6,966 | 6,966 | 0 | 0 | 0 | 69,991 | (85,034) | 92,000 | 90,929 |
| RENT - RTDC | 0 | 0 | 6,000 | 3,000 | 3,000 | 3,000 | 3,000 | 0 | 3,000 | 0 | 0 | 0 | 21,000 | (27,000) | 30,000 | 30,160 |
| TEST ADMINISTRATION INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (2,529) | 2,529 | 0 |
| TRUCKING REVENUE | 57,600 | 115,200 | 46,080 | 51,840 | 109,440 | 57,600 | 115,200 | 57,600 | 144,000 | 0 | 0 | 0 | 754,560 | (407,682) | 522,882 | 279,859 |
| | 193,005 | 277,378 | 224,585 | 133,672 | 312,945 | 199,817 | 176,530 | 126,307 | 312,044 | 0 | 0 | 0 | 1,956,283 | (2,644,823) | 2,821,353 | 1,743,714 |
| EXPENDITURES | | | | | | | | | | | | | | | | |
| CE FACULTY | 20,708 | 19,448 | 17,863 | 1,420 | 2,915 | 11,821 | 18,677 | 1 | 27,843 | 0 | 0 | 0 | 120,696 | (224,117) | 242,794 | 189,059 |
| STUDENT WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ADMINISTRATIVE SALARIES | 38,667 | 35,166 | 41,058 | 39,988 | 38,568 | 22,724 | 23,266 | 21,485 | 15,645 | 0 | 0 | 0 | 276,567 | (558,473) | 581,739 | 567,067 |
| SUPPORT STAFF | 12,751 | 12,719 | 13,802 | 12,623 | 11,999 | 11,999 | 12,239 | 7,210 | 12,239 | 0 | 0 | 0 | 107,581 | (212,354) | 224,593 | 164,435 |
| OTHER SALARIES | 1,646 | 3,746 | 1,946 | 1,945 | 1,946 | 1,217 | 1,217 | 1,216 | 1,217 | 0 | 0 | 0 | 16,096 | (55,163) | 56,380 | 15,634 |
| BENEFITS | 7,612 | 7,665 | 7,665 | 7,225 | 7,182 | 5,217 | 5,569 | 5,034 | 5,661 | 0 | 0 | 0 | 58,830 | (109,097) | 114,666 | 102,309 |
| CE CONTRACT INSTRUCTION | 77,968 | 106,996 | 216,934 | 48,028 | 45,289 | 170,340 | 138,988 | 174,538 | 929 | 0 | 0 | 0 | 980,010 | (1,061,012) | 1,200,000 | 900,315 |
| COPIER/TELEPHONE/POSTAGE | 1,402 | 1,016 | 1,134 | 2,875 | 10,939 | 44 | 1,690 | 952 | 8,785 | 0 | 0 | 0 | 28,837 | (66,588) | 68,278 | 46,923 |
| INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (6,511) | 6,511 | 6,511 |
| REPAIRS | 0 | 0 | 0 | 0 | 1,300 | 9,127 | 0 | 0 | 0 | 0 | 0 | 0 | 10,427 | (2,000) | 2,000 | 1,140 |
| INSTR SUPPLIES | (3,798) | 17,311 | 3,847 | 1,956 | 6,197 | 16,624 | 3,310 | 2,241 | 3,570 | 0 | 0 | 0 | 51,258 | (132,449) | 135,759 | 60,549 |
| OTHER SUPPLIES | 226 | 778 | (554) | 151 | 200 | 17 | 1,262 | 0 | 300 | 0 | 0 | 0 | 2,380 | (8,490) | 9,752 | 10,676 |
| TRAVEL | 0 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 37 | 0 | 0 | 0 | 243 | (9,732) | 9,732 | 1,718 |
| PROF DEVELOPMENT | 0 | 0 | 0 | 0 | 20 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 40 | (4,378) | 4,378 | 2,222 |
| UTILITIES | 0 | 2,164 | 1,702 | 2,535 | 2,460 | 2,798 | 1,193 | 2,704 | 975 | 0 | 0 | 0 | 16,531 | 1,193 | 0 | 0 |
| ADVERTISING | 0 | 3,275 | 657 | 16,409 | 0 | 1,700 | 975 | 160 | 9,830 | 0 | 0 | 0 | 33,006 | (90,025) | 91,000 | 91,759 |
| SPECIAL EVENTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (6,252) | 6,252 | 6,775 |
| OTHER OPERATING | 3,538 | 593 | 2,079 | 1,445 | 559 | 236 | 3,011 | 839 | 387 | 0 | 0 | 0 | 12,687 | (30,441) | 33,452 | 39,037 |
| EQUIPMENT | 0 | 908 | 0 | 0 | 0 | 0 | 0 | 240 | 8,112 | 0 | 0 | 0 | 9,260 | (34,067) | 34,067 | 0 |
| TRANSFERS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 160,720 | 211,991 | 308,133 | 136,600 | 129,574 | 253,884 | 211,397 | 216,620 | 95,530 | 0 | 0 | 0 | 1,724,449 | (2,609,956) | 2,821,353 | 2,224,356 |
| NET REVENUE/EXPENSE | 32,285 | 65,387 | (83,548) | (2,928) | 183,371 | (54,067) | (34,867) | (90,313) | 216,514 | 0 | 0 | 0 | 231,834 | (34,867) | 0 | (480,642) |

1000-2503-**** , 1000-2505-**** , 1000-2507-**** , 1000-2509-****



**FY 2021 CUMULATIVE BUDGET PROJECTIONS BY OBJECT CATEGORY
CONTINUING EDUCATION**

| | ACTUAL Sep-20 | ACTUAL Oct-20 | ACTUAL Nov-20 | ACTUAL Dec-20 | ACTUAL Jan-21 | ACTUAL Feb-21 | ACTUAL Mar-21 | ACTUAL Apr-21 | ACTUAL May-21 | PROJ Jun-21 | PROJ Jul-21 | PROJ Aug-21 | VARIANCE | 2021 BUDGET 9/1/2020 | 2020 ACTUAL AUDITED |
|-------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|----------------|----------------|----------------|-------------|----------------------------|---------------------------|
| REVENUES | | | | | | | | | | | | | | | |
| CORPORATE TUITION FUNDED | 17,779 | 64,816 | 83,100 | 85,158 | 112,523 | 162,173 | 171,153 | 181,436 | 227,458 | 0 | 0 | 0 | (18,474) | 245,932 | 191,481 |
| CORPORATE TUITION NON-FUNDED | 6,156 | 12,133 | 10,859 | 17,355 | 18,305 | 18,737 | 18,838 | 19,728 | 20,279 | 0 | 0 | 0 | 5,772 | 14,507 | 12,358 |
| CORPORATE FEES NON-FUNDED | 47,268 | 91,073 | 99,822 | 145,405 | 158,462 | 180,468 | 185,867 | 209,854 | 212,989 | 0 | 0 | 0 | (368,366) | 581,355 | 281,882 |
| CORPORATE FEES FUNDED | 24,999 | 76,992 | 217,226 | 223,825 | 276,197 | 328,473 | 343,179 | 363,372 | 453,592 | 0 | 0 | 0 | 34,102 | 419,490 | 411,812 |
| CE TUITION FUNDED | 15,259 | 16,629 | 14,400 | 18,703 | 31,862 | 36,461 | 46,580 | 48,628 | 55,514 | 0 | 0 | 0 | (117,056) | 172,570 | 93,730 |
| CE TUITION NON-FUNDED | 2,410 | 3,053 | 3,110 | 5,395 | 50,138 | 52,213 | 53,005 | 53,605 | 57,908 | 0 | 0 | 0 | (375,616) | 433,524 | 172,628 |
| CE FEES FUNDED | 11,408 | 12,589 | 11,958 | 14,998 | 36,132 | 39,391 | 47,465 | 50,313 | 55,381 | 0 | 0 | 0 | (126,070) | 181,451 | 108,651 |
| CE FEES NON-FUNDED | 4,267 | 4,992 | 5,260 | 6,598 | 28,006 | 29,571 | 30,483 | 31,375 | 33,123 | 0 | 0 | 0 | (114,698) | 147,821 | 88,408 |
| CE INDIRECT COST REVENUE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CE GIFT CERTIFICATE REVENUE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 |
| CE DISCOUNTS | (275) | (1,100) | (1,325) | (1,950) | (1,950) | (2,300) | (2,475) | (2,600) | (2,600) | 0 | 0 | 0 | 1,752 | (4,352) | (3,475) |
| CE - WAIVERS AND EXEMPTIONS | (1,928) | (928) | (928) | (928) | (1,977) | (5,638) | (3,182) | (3,057) | (2,912) | 0 | 0 | 0 | 15,444 | (18,356) | (14,769) |
| DANCEFEST | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TABI RENT | 8,062 | 17,334 | 26,606 | 34,361 | 41,727 | 49,093 | 56,059 | 63,025 | 69,991 | 0 | 0 | 0 | (22,009) | 92,000 | 90,929 |
| RENT - RTDC | 0 | 0 | 6,000 | 9,000 | 12,000 | 15,000 | 18,000 | 18,000 | 21,000 | 0 | 0 | 0 | (9,000) | 30,000 | 30,160 |
| ADMIN & CORPORATE TEST INCOME | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (2,529) | 2,529 | 0 |
| TRUCKING REVENUE | 57,600 | 172,800 | 218,880 | 270,720 | 380,160 | 437,760 | 552,960 | 610,560 | 754,560 | 0 | 0 | 0 | 231,678 | 522,882 | 279,859 |
| | 193,005 | 470,383 | 694,968 | 828,640 | 1,141,585 | 1,341,402 | 1,517,932 | 1,644,239 | 1,956,283 | 0 | 0 | 0 | (865,070) | 2,821,353 | 1,743,714 |
| EXPENDITURES | | | | | | | | | | | | | | | |
| CE FACULTY | 20,708 | 40,156 | 58,019 | 59,439 | 62,354 | 74,175 | 92,852 | 92,853 | 120,696 | 0 | 0 | 0 | (122,098) | 242,794 | 189,059 |
| STUDENT WAGES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ADMINISTRATIVE SALARIES | 38,667 | 73,833 | 114,891 | 154,879 | 193,447 | 216,171 | 239,437 | 260,922 | 276,567 | 0 | 0 | 0 | (305,172) | 581,739 | 567,067 |
| SUPPORT STAFF | 12,751 | 25,470 | 39,272 | 51,895 | 63,894 | 75,893 | 88,132 | 95,342 | 107,581 | 0 | 0 | 0 | (117,012) | 224,593 | 164,435 |
| OTHER SALARIES | 1,646 | 5,392 | 7,338 | 9,283 | 11,229 | 12,446 | 13,663 | 14,879 | 16,096 | 0 | 0 | 0 | (40,284) | 56,380 | 15,634 |
| BENEFITS | 7,612 | 15,277 | 22,942 | 30,167 | 37,349 | 42,566 | 48,135 | 53,169 | 58,830 | 0 | 0 | 0 | (55,836) | 114,666 | 102,309 |
| CE CONTRACT INSTRUCTION | 77,968 | 184,964 | 401,898 | 449,926 | 495,215 | 665,555 | 804,543 | 979,081 | 980,010 | 0 | 0 | 0 | (219,990) | 1,200,000 | 900,315 |
| COPIER/TELEPHONE/POSTAGE | 1,402 | 2,418 | 3,552 | 6,427 | 17,366 | 17,410 | 19,100 | 20,052 | 28,837 | 0 | 0 | 0 | (39,441) | 68,278 | 46,923 |
| INSURANCE | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (6,511) | 6,511 | 6,511 |
| REPAIRS | 0 | 0 | 0 | 0 | 1,300 | 10,427 | 10,427 | 10,427 | 10,427 | 0 | 0 | 0 | 8,427 | 2,000 | 1,140 |
| INSTR SUPPLIES | (3,798) | 13,513 | 17,360 | 19,316 | 25,513 | 42,137 | 45,447 | 47,688 | 51,258 | 0 | 0 | 0 | (84,501) | 135,759 | 60,549 |
| OTHER SUPPLIES | 226 | 1,004 | 450 | 601 | 801 | 818 | 2,080 | 2,080 | 2,380 | 0 | 0 | 0 | (7,372) | 9,752 | 10,676 |
| TRAVEL | 0 | 206 | 206 | 206 | 206 | 206 | 206 | 206 | 243 | 0 | 0 | 0 | (9,489) | 9,732 | 1,718 |
| PROF DEVELOPMENT | 0 | 0 | 0 | 0 | 20 | 40 | 40 | 40 | 40 | 0 | 0 | 0 | (4,338) | 4,378 | 2,222 |
| UTILITIES | 0 | 2,164 | 3,866 | 6,401 | 8,861 | 11,659 | 12,852 | 15,556 | 16,531 | 0 | 0 | 0 | 16,531 | 0 | 18,227 |
| ADVERTISING | 0 | 3,275 | 3,932 | 20,341 | 20,341 | 22,041 | 23,016 | 23,176 | 33,006 | 0 | 0 | 0 | (57,994) | 91,000 | 91,759 |
| SPECIAL EVENTS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (6,252) | 6,252 | 6,775 |
| OTHER OPERATING | 3,538 | 4,131 | 6,210 | 7,655 | 8,214 | 8,450 | 11,461 | 12,300 | 12,687 | 0 | 0 | 0 | (20,765) | 33,452 | 39,037 |
| EQUIPMENT | 0 | 908 | 908 | 908 | 908 | 908 | 908 | 1,148 | 9,260 | 0 | 0 | 0 | (24,807) | 34,067 | 0 |
| TRANSFERS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | 160,720 | 372,711 | 680,844 | 817,444 | 947,018 | 1,200,902 | 1,412,299 | 1,628,919 | 1,724,449 | 0 | 0 | 0 | (1,096,904) | 2,821,353 | 2,224,356 |
| NET REVENUE/EXPENSE | 32,285 | 97,672 | 14,124 | 11,196 | 194,567 | 140,500 | 105,633 | 15,320 | 231,834 | 0 | 0 | 0 | 231,834 | 0 | (480,642) |

1000-2503-**** , 1000-2505-**** , 1000-2507-**** , 1000-2509-****